

Healthcare

**160
Years**

Enriching
people's lives

Market Expansion Services for the Healthcare Industry



Delivering Growth – in Asia and Beyond.

Foreword



DKSH's founding fathers sailed to Asia in the 1860s to establish flourishing trading houses. Now, more than one and a half centuries later, Asia has developed from "the factory of the Western world" into a huge market in its own right. This is reflected in the increase of intra-Asian trade. Driven by a fast-growing middleclass and increasing investments in healthcare and health tech, this exciting region continues to provide tremendous growth opportunities for healthcare companies. At the same time, with aging populations, increases in non-communicable diseases, and the uneven access to healthcare across markets and populations – we have a responsibility to help elevate the entire healthcare ecosystem and provide better healthcare to all our patients.

At DKSH, we are proud to provide Market Expansion Services to pharmaceutical, over-the-counter (OTC), consumer health, and medical device companies of all sizes that see these opportunities. As the strategic healthcare solutions partner of choice, our healthcare commercial and distribution capabilities are unmatched. Our clients understand the need to partner with a seasoned expert that knows and understands the market, has strong connections with customers and key stakeholders, and most importantly, can get their products to our patients when they need it. This is why, on average, our largest clients work with us for more than ten years and across four markets.

DKSH is publicly listed in Switzerland with a focus on long-term sustainable growth. Corporate governance and compliance standards are embedded in our culture and operations through clear policies, processes, and dedicated functions. These standards take into account local and international laws and other sets of rules, such as industry codes, and are regularly reviewed.

The monitoring of compliance with these standards is an ongoing task. For instance, with regard to anti-bribery and corruption, we have designed our standards based on the latest international legislation, such as the US Foreign Corrupt Practices Act (US FCPA) and UK Bribery Act. Furthermore, our operations are aligned with the highest quality standards, including Good Manufacturing Practice (GMP) and Good Distribution Practice (GDP). We report frequently and openly about our business performance.

We help you grow your business in Asia Pacific and Switzerland so that you can focus on your core strengths. So whether you are looking for a company to launch your healthcare product in a new market or to increase sales for a product nearing the end of its life cycle, we are your reliable and trustworthy partner.

Bijay Singh
Head Business Unit Healthcare

DKSH at a Glance

We enrich people’s lives by providing access to goods, services, and insights. As the trusted partner for companies looking to grow their business in Asia Pacific, Europe, and North America, we blend Swiss corporate governance and international compliance standards with 160 years of experience.

Our Business Units:

Consumer Goods

A leading distributor and market expansion services partner for fast-moving consumer goods, food services, and luxury & lifestyle companies, providing a full range of integrated solutions to support our partners' journey of growth in Asia Pacific.

Healthcare

A leading strategic healthcare solutions partner providing a full range of distribution, commercial outsourcing, and market expansion services for pharmaceutical, OTC, consumer health, and medical device companies in Asia Pacific. We also have a standalone product licensing and manufacturing business in Switzerland and Asia.

Performance Materials

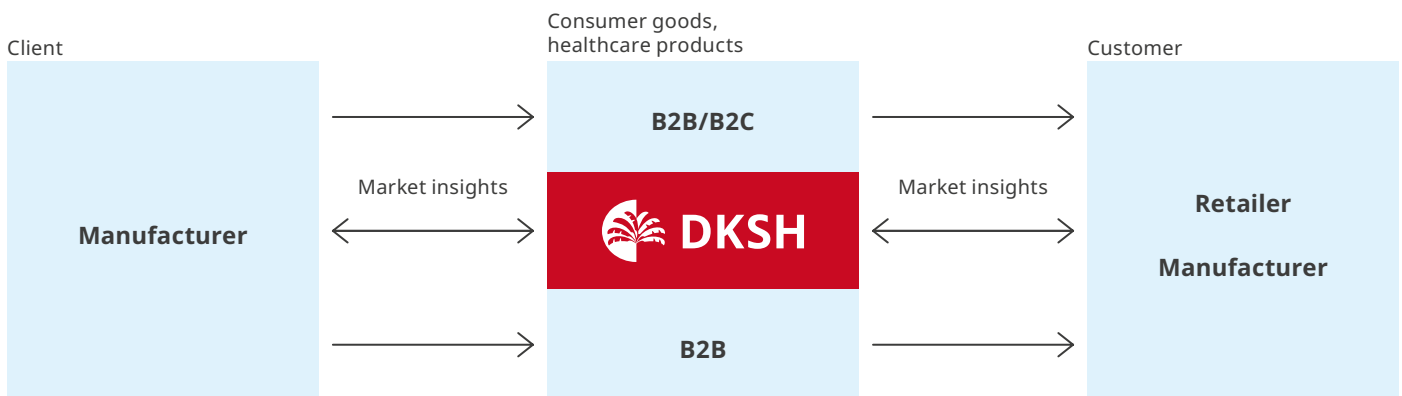
A leading global distributor of specialty chemicals and ingredients for the food and beverage, pharmaceutical, personal care, and specialty chemicals industries, providing a full range of market expansion services to support partners' business growth across Asia Pacific, Europe, and North America.

Technology

A leading global distributor of capital investment goods and analytical instruments, providing a full range of market expansion services to ensure business growth for partners in Asia Pacific.

Key Dates in Our History

- 1865: three Swiss entrepreneurs sail east to Asia and establish flourishing companies
- 2002: DKSH is born through the merger of Swiss trading houses Diethelm Keller Services Asia and SiberHegner
- 2012: DKSH becomes a publicly listed company on the SIX Swiss Exchange
- 2012: DKSH becomes a publicly listed company on the SIX Swiss Exchange
- 2025: DKSH celebrates 160 years of enriching people's lives



We support our clients in marketing, selling, and distributing products, provide after-sales services and market insights in new and existing markets

Specialty chemicals and ingredients, analytical instruments, capital investment goods

We support our customers in getting the best raw materials, products, and brands at the best price, and we provide them with knowledge and market insights

Business Unit Healthcare

DKSH Healthcare is a leading strategic healthcare solutions partner providing a full range of distribution, commercial outsourcing, and market expansion services for pharmaceutical, OTC, consumer health, and medical device companies in Asia Pacific.

We help patients in Asia Pacific and Switzerland get reliable and efficient access to the best healthcare possible by providing our partners with a full range of commercial outsourcing and market expansion services.

We provide access to multiple channels in 16 markets in Asia Pacific and Switzerland, including modern and traditional trade, drugstores, pharmacies, clinics, hospitals, and eCommerce platforms.

We offer a wide range of solutions from registration, market entry studies, marketing and sales, redressing, physical distribution, patient solutions/support programs as well as invoicing and cash collection.

With our leading marketing and sales competencies supported by regulatory affairs, customer care centers, and logistics platforms, as well as our commitment to international quality standards and corporate compliance, we set the benchmark in Asia Pacific and Switzerland. Our integrated service offerings are unmatched across the regions.

Our 8,000 healthcare specialists provide deep market knowledge coupled with a breadth of capabilities that enables us to develop truly customized solutions. We support and represent 650 clients, thereby improving the lives of millions of patients across Asia Pacific and Switzerland.

We also have a product licensing and manufacturing business in Switzerland and Asia through stand-alone entities, Medinova and Favorex.

Companies with no or limited presence in Asia Pacific work with DKSH to open up business opportunities in markets. Large companies with an established presence in this region typically select DKSH as a partner to outsource specific services to support their business.



Operations in (excluding Switzerland):

Region	Market
South East Asia	Brunei, Indonesia, Malaysia, Philippines, Singapore, Thailand
North Asia, Pacific	Australia, Hong Kong, Korea, Macau, New Zealand, Taiwan
Indochina	Cambodia, Laos, Myanmar, Vietnam

Our Service Offering

One-Stop-Shop for Integrated Solutions

DKSH is the one-stop-shop for healthcare companies looking to grow their business in Asia Pacific:

- **Commercial services:** From launching in a new market to expanding channel reach, we are your healthcare marketing and sales partner. With the largest dedicated healthcare sales force in Asia Pacific, our 8,000 specialists drive your sales across pharmacies, hospitals, and clinics. And with a strong footprint in fast moving consumer goods and eCommerce channels, we help you reach consumers offline and online. Our emphasis on sales force effectiveness and standardized reporting gives you high-quality and consistency. Telemarketing, telesales, and medical education capabilities further increase the reach of your products. Our commercial models are tailor-made to your situation and can include contract sales outsourcing, full-agency, out-licensing, or a combination of all
- **Distribution and logistics:** We deliver your products to a wide range of hospitals, clinics, pharmacies, doctors, and drugstores, as well as retail stores and eCommerce channels across Asia Pacific. Our capillary distribution network of unique scope and depth will reduce your reliance on wholesalers by going direct to retail outlets. The quality of your cold chain, ambient and frozen products is ensured through our modern facilities and fleet that are professionally managed and subject to the most stringent international quality requirements, notably ISO 9001, ISO 13485, Good Manufacturing Practice (GMP) and Good Distribution Practice (GDP). Beyond logistics, we can also provide you with collection and specialized services, such as named patient supplies and clinical trial logistics

Other Specialized Services

- **Regulatory services:** Our team of 110 regulatory healthcare experts help brand owners overcome regulatory challenges across Asia Pacific. We provide end-to-end regulatory services: from initial assessment, dossier preparation and submission to approval and then the entire range of post-marketing services that are required. You benefit from our broad technical registration expertise and in-depth knowledge of local regulations. We provide a single regional point of contact for all regulatory matters, as well as commercial and distribution services
- **Digital market expansion:** We help clients fulfill their omni-channel strategy through a compelling package of digital solutions such as online channel management, a digital platform for customer management, and a range of other digital services
- **Patient Solution Program:** We are dedicated to improving the lives of patients through providing access to high-quality healthcare through helping you ensure an end-to-end patient journey. By engaging the right experts, partners, and healthcare stakeholders and providing solutions which are viable from both commercial and health outcome standpoints, you get expert support to drive and assess gaps in patient access, affordability, and adherence programs

Why Work With DKSH in Healthcare

Access 160 Years of Market Knowledge

Because of our extensive history in the region, we are deeply rooted in communities throughout Asia Pacific and Switzerland and have established a vast network of relationships and access to key stakeholders. Our in-depth knowledge of local markets and extensive reach and coverage allows us to provide tailored solutions for clients by duplicating success across markets.

By connecting with our well-established local network, clients can exploit the full potential of their target market without having to invest in fixed local infrastructure, and manpower thereby minimizing risk.

Best People in the Industry

People are the most valuable asset we have. We employ the best professionals in all areas of the healthcare industry. Just like the founders of DKSH, our experts share a pioneering spirit and are passionate to drive growth. At the same time, we take charge and are accountable for our actions and outcomes. Clearly defined team roles and processes further ensure that clients get tangible results from the start. Coupled with our strong financial background and high requirements for compliance, transparency, and reporting, our people make us a reliable and trustworthy partner.

Network of Unique Scope and Depth

No other company has direct access to as many customers in Asia Pacific as DKSH. With our teams and network of distribution centers, we cover all professional healthcare and retail markets from hospitals, clinics, and pharmacies to supermarkets and specialty stores. We use our strong relationships with customers to drive market share and expand your business.

Direct Access to a Wide Range of Customers



Medical channels

- Public and private hospitals, clinics
- Doctors, nurses, dentists
- Specialty stores, optical shops, veterinaries, aged homes

Modern trade

- Hyper- and supermarkets
- Chain convenience stores
- Chain pharmacies and personal care stores

Traditional trade

- Mom-and-pop stores
- Independent pharmacies and personal care stores
- Traditional medicine stores

Other channels

- Wholesalers, distributors, dealers

eCommerce

- Online retailers
- eCommerce channels of clients



Digital Tools Connected to IT Systems

Our strong field sales force works with our proprietary EchoPLUS Electronic Territory Management System (ETMS) for sales force effectiveness, customer relationship management, consignment inventory management, and merchandising management. This tool which functions on mobile phones, tablets, and notebooks allows us to spot trends and recognize new business opportunities for clients and customers.

We gain further efficiency through operating one of the largest SAP platforms in Asia Pacific, which connects all of our markets. We also regularly develop tailor-made in-house IT solutions to connect our business partners' systems with our own. Clients can access advanced DKSH market insight sales platforms to make better-informed decisions.

DKSH's IT platform forms the backbone of our operations. We apply above-industry standards for network and data operations to handle around over 78,000 transactions per day. Sophisticated business continuity and disaster recovery plans are in place for unforeseen events.

Dedicated to Quality

Our highly-trained and certified employees work with documented Standard Operating Procedures (SOPs) to protect the quality of our clients' products. In addition, our quality specialists across the region are authorized to make decisions independently from the supply chain. This separation ensures that no conflicts of interest occur.

Our facilities are subject to the most stringent international quality requirements, notably:

- ISO 9001: proving our ability to consistently provide high-quality services that meet client, customer, and regulatory requirements
- ISO 13485: demonstrating our comprehensive medical device capabilities
- Good Manufacturing Practice (GMP) and Good Distribution Practice (GDP): underlining our reliable redressing and distribution practices

We conduct numerous internal and external audits, and welcome clients to audit our facilities.

Pharmaceuticals



We understand that with a fast-growing middle class and several markets opening up, Asia Pacific offers great opportunities for the pharmaceutical industry. With aging populations, increases in non-communicable diseases, and the uneven access to healthcare across markets and populations - we have a responsibility to help elevate the entire healthcare ecosystem and provide better healthcare to all our patients.

Business Line Pharmaceuticals helps pharmaceutical companies reap opportunities and overcome challenges through providing Market Expansion Services such as marketing and sales, distribution and logistics, and regulatory support. Our services cover the entire value chain, including specialized cold chain handling, redressing, and clinical trial logistics. We also provide valuable contact and service points with our customer care centers, and handle tenders.

We offer full agency services to companies without legal entities in the region. We have a wide client portfolio across all major therapeutic areas, consisting of large multinationals, as well as small and medium-sized companies. Our clients range from companies looking to launch in a new market, to those looking to increase sales of products nearing the end of their life cycles. All of them benefit from our deep industry expertise, broad product knowledge, and unrivalled direct access to hospitals, clinics, pharmacies, doctors, and drugstores.

Consistency, reliability, and responsibility in our customer relationships are the keys to our sales success. Our solid infrastructure and long-established networks across the region reduce business risks for our partners and help to create sustainable growth.

By taking advantage of our Market Expansion Services, our clients are set free to focus on what they do best: research and manufacturing.

Over-The-Counter & Consumer Health



Consumers in Asia Pacific are increasingly encouraged to take the route of self-medication due to uneven access to healthcare and the shortage of healthcare professionals like doctors and nurses. Added to this, increasing interest of healthcare authorities in some markets to switch some well-established prescription drugs to OTC has led to an increased focus on developing innovative over-the-counter (OTC) and consumer health medicines. Together with the increasing middle class in the region, it is not surprising that OTC and consumer health is one of the fastest growing health segments in the region.

Business Line OTC & Consumer Health helps clients stay ahead in these increasingly competitive segments. We provide a broad range of Market Expansion Services related to the value chain from registration, importation, and customs clearance to full-service representation including marketing and sales, and distribution and logistics. We have a long history of creating market-leading positions for Asian, European, and American brands in the market.

Our unmatched capillary distribution network reaches into chain and independent pharmacies, convenience stores, su-

permarkets, and hypermarkets. We can, as required, also leverage our hospital and doctor coverage should a brand require an ethical recommendation. Business Line OTC & Consumer Health also has well-developed coverage in the optical, dental, and even home care channels region wide. Our network approach reduces reliance on wholesalers and provides our clients with more direct access to the final customer and, in turn, consumer.

We have strong expertise in helping your products make the last step of the sales process; moving it from the shelf to the consumer's hand. Our sales team work closely to drive sales across the pharmacy channel. We offer a range of tailor-made solutions, from shelf management programs, customer and consumer loyalty schemes to category management and merchandising services. All of these programs are set up to give your brand maximum exposure on the shelf and foster a strong sales and brand image.

Business Line OTC & Consumer Health has access to the channels and customers that your brands need for success in Asia Pacific. By leveraging on our regional network and local knowledge, you can be confident that you are set up for success in this region.

Medical Devices



Constantly changing requirements, a competitive environment, and increasingly strict regulations for medical device companies across Asia Pacific require an experienced partner who understands the local market. To address the complexity of these markets, DKSH digs deeper to develop solutions for the unique needs of different medical device segments.

Business Line Medical Devices provides customized solutions and services, from distribution to full agency services for medical devices, disposables, capital expenditure equipment, and in vitro diagnostics. This also includes orthopedics, cardiac devices, wound care, hospital supplies, diagnostic imaging, ophthalmics, endoscopy, dental care, and patient monitoring.

We also possess capabilities in areas such as:

- Clean rooms for orthopedics
- Integrated operating theaters
- Consignment inventory management
- Smart counting
- Dealer management
- Repair and maintenance services
- Regulatory services

With our expert therapeutic knowledge and long-standing relationships, we provide some of the leading medical device manufacturers unrivalled reach into various hospital environments, including operating theaters, day surgery clinics, outpatient surgery units, dental, and diagnostic laboratories.

Our fast and efficient distribution service includes round-the-clock delivery of life-saving products, as well as after-sales services for consumers. Our expertise and experience with all regulatory matters support registration and compliant approaches with all legal requirements needed at an international or local market level, ensuring that DKSH is your trusted strategic healthcare solution partner in the medical device segment.

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